

ARAB URBAN DEVELOPMENT INSTITUTE

City Development Strategy (CDS) Facility

CDS Guidelines

## 1. City Development Strategies:

- 1-1. To guarantee sustainability of development projects, a continuous monitoring, follow up and evaluation, is paramount.
- 1-2. It is essential for middle east and north Africa cities to adopt the city development strategy (CDS) approach, which will enable them to establish development that would maintain a better life for their citizens.
- 1-3. To establish partnerships among MENA cities and with international organizations, which would help promote methodologies of preparing city development strategies (CDS), and possible grants suggested by such CDSs.
- 1-4. Cooperation among MENA cities that pursued CDS program and those intending to do the same, to transfer expertise.
- 1-5. Adopt participatory planning approach when implementing CDS program, specially when tackling CDS components. As well as determine priorities, ,monitoring and follow up and implementation programs.
- 1-6. The important of mobilizing all citizens, especially the more effective, for the city development, which could be achieved through adopting partnership approach, in both planning preparation, and implementation processes.
- 1-7. It's very important to integrate the mechanisms for CDS implementation, at early stages when putting the action guidelines for the CDS.
- 1-8. Make the right choice for the CDS methodology.

- 1-9. Integrate the local urban observatory (LUO) within the mechanisms of the CDS implementation and updating.
- 1-10. Select the development partners, and partnerships, and public participation in adopting and implementing the strategic plan.

## 2. Local Economic Development:

2-1. Its importance to link educational institutions to the labor market demand and encourage training and capacity building programs for the youth, women and the special categories (economic emigrants and the displaced, etc.)

2-2. Work towards organizing the informal economic sector, which is the main root cause of production deterioration on one hand, and on the other the failure of the city to widen its revenue base, due to the fact that the informal economic sector is not paying taxation. On top of the tax fraud phenomenon practiced by small business and self employments, even if registered.

2-3. To think about cost recovery policy when implementing public projects, so as to guarantee delivering sustainable public service, (For groups and individuals.)

2-4. Develop information technology system that links the economical situation to the requirement of future expansion and spatial planning that follows.

2-5. Prepare a map for living standard for the whole city, and analyze its results, based on the composite deprivation index, so as to be able to diagnose areas of high percentage of poverty, which require targeted actions.

2-6. Direct and continuous dialogue among MENA cities in updating and renewing of knowledge base, through qualitative means, and support towards:

- Land administration and funding housing programs.
- Local development, local funding, and assets management.
- Local economic development (LED) based on form of non-lending activities.

2-7. Forming a realistic partnerships among MENA cities by means of setting an implantation mechanism that encourage the transfer of investments of the private sector to implement various projects that execute local economy development (LED).

### 3. Local Governance:

3-1. Fostering decentralization and setting new legislative bases that would promote horizontal and vertical cooperation process among the government institutions, local, regional and central, in the planning process.

3-2. Allocation of development programs, to various regions, should be based on accountability. Equity and justice.

3-3. Adopting good local governance, that committed to better resources management, transparency, participation, consultation, and capacity building approaches in decision making.

3-4. Development of vocational training / human resources and capacity building of institutions responsible for setting and carrying out CDS program.

### 4. Improvement of squatter Areas:

4-1. Maintaining the social, cultural, and economical dimensions, when upgrading squatter areas.

4-2. Integrating squatter areas – after improvement – in the existing infra – structure and services networks of the main city.

4-3. The partnership with local specialists of various professions, community institutions, non-governmental organizations, and the citizens themselves is very vital when studying and plan dealing with upgrading of squatter settlements.

4-4. Priorities should be given to resources development programs and implementing them urgently in the MENA cities, especially in squatter areas.

4-5. Encourage vocational training especially in squatter and marginalized areas.

4-6. Highlighting the magnitude of squatter areas problems in the media and increase awareness on the problems they cause.

4-7. Emphasis on the right of a citizen to owe a shelter, is the basic duty of the government to provide.

4-8. To establish national and international specialized urban observatories, their main objective is to disclose, highlight, the phenomena and document the successful experiences.

4-9. To minimize / hinder squatter expansions by a two fold solution has to be adopted; determine the existing areas, solve their problems, and setting the necessary legislations and remove any illegal new buildings, promptly, thereafter.

4-10. Regulate and manage land tenure, setting a mechanism for the involvement of the local government, and setting applicable objectives, to support the weakest category.

## 5. Improvement of the Urban Environment

Increase the community awareness through media, adopting the concept of environmental awareness in schools syllabuses, suggesting environmental solutions through a mechanism that includes local departments, specialists, residents, community associations, the private

sector and the international organizations; providing and funding resources for the suggested environmental improvement projects.

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